

March 18, 1987

Dear Mr. Mosher:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Sal Mosher  
AUSTR - Congressional Affairs  
Office of the United States  
Trade Representative  
Executive Office of the President  
Washington, D.C. 20506

HHB/SW/WJB/jfcf  
HHB-2

OFFICE OF THE UNITED STATES  
TRADE REPRESENTATIVE  
EXECUTIVE OFFICE OF THE PRESIDENT  
WASHINGTON  
20506

HHB-2

Monday

The Honorable Howard Baker  
Chief of Staff  
The White House

Dear Senator,

I'm excited about the prospect of working with you and your staff again, and am "tickled pink & blue" that you have been willing to take on the task.

I'm handling Congressional Relations for Ambassador Yeutter, having decided to come back into government after Crown Zellerbach was taken over by Sir James Goldsmith.

Welcome Aboard

Mr.  
Sol Mosher  
AUSTR - Congressional Affairs

HB

March 18, 1987

Dear Lee:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. R. Lee Jenkins  
President  
Plough, Inc.  
Memphis, TN 38151

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# Plough, Inc.

MEMPHIS, TENN. 38151

OFFICE OF THE PRESIDENT

HHB-2

PERSONAL

March 3, 1987

Howard Baker, Esq.  
% Vinson & Elkins  
1101 Connecticut Ave., N.W.  
Suite 900  
Washington, DC 20036-4303

Dear Howard:

Thanks for what you are doing for all of us. You really are the only one who has all the attributes for rescuing this presidency. If there is anything we can do to be of help, just let us know.

Sincerely,



R. Lee Jenkins

#

March 18, 1987

Dear Bill:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Wilbur E. Garrett  
Editor  
National Geographic Magazine  
Washington, D.C. 20036

HHB/SW/WJB/jfcf  
HHB-2

Dear Bill

National Geographic Magazine

WASHINGTON, D.C. 20036

WILBUR E. GARRETT  
EDITOR

HB  
March 2, 1987

HHS-2

Senator Baker,

Congratulations on  
the new responsibilities.  
I'm sure the job  
required you to  
sacrifice many of  
your personal interests.  
It need not be

March 18, 1987

Dear Howard:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Howard J. Trienens  
One First National Plaza  
Chicago, IL 60603

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HHB-2

HOWARD J. TRIENENS

ONE FIRST NATIONAL PLAZA · CHICAGO 60603

HHB-2  
March 2, 1987

PERSONAL

Mr. Howard H. Baker  
Chief of Staff to the President  
The White House  
1600 Pennsylvania Avenue, N.W., Room 1/WW  
Washington, D. C. 20500

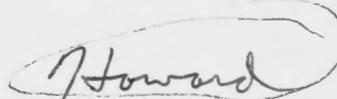
Dear Howard:

The bad news is that AT&T loses a great Director, and I lose my chance to be Chairman of the Lawyers Committee of Illinois Democrats for Howard Baker for President.

The good news is that the Nation has such talent and common sense as you bring to a crucial position at a, to say the least, time of unique opportunity (meaning there is only one way to go: up).

Paula joins me in best wishes to you.

Sincerely yours,



Howard J. Trienens

HJT:ez

H

March 18, 1987

Dear Dr. Menyheat:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Dr. W. R. Menyheat  
Security Tag Systems  
Post Office Box 23000  
St. Petersburg, FL 33742

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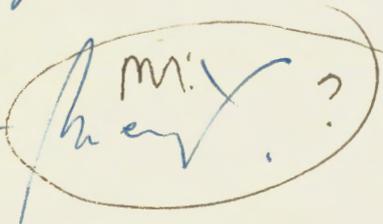
To: Howard H. Baker  
Chief of STAFF  
White House  
Washington, D.C.

3/1/87

Dear H.H.

Congratulations for your brave decision!! If you  
need me - just call and my Resumé will be in the mail.  
Please say hello for me to your lovely wife, Joj.

Respectfully yours

Bill <sup>M.V.</sup> 

Dr. W.R. MENVHART, F.A.I.C. CCh., M.A.Sc., C.P.C.  
HEAD, Dept. of RESEARCH.

HHB

March 18, 1987

Dear Gloria and Glen:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. and Mrs. Glen Holden  
11365 West Olympic Boulevard  
Los Angeles, CA 90064

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PMS HOWARD BAKER CHIEF OF STAFF

WHITE HOUSE DC

DEAR HOWARD,

TGHANK GOD YOU ARE THERE THE PRESIDENT'S CHOICES OF APPPOINTMENTS  
THIS LAST WEEK ARE JUST WHAT THE COUNTRY NEEDED MOST OF ALL. HOWARD  
BAKER WE ARE HAPPY FOR THE PRESIDENT AND NANCY YOU HAVE ALWAYS BEEN A  
GREAT STATESMAN BUT NEVER HAS THE COUNTRY NEEDED YOU MORE. OUR LOVE  
AND GOOD WISHES

GLEN AND GLORIA HOLDEN

11365 WEST OLYMPIC BLVD

LOS ANGELES CA 90064

#

March 18, 1987

Dear Mrs. Keady:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mrs. Peter Keady  
10 Campo Bello  
Menlo Park, CA 94025

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HHB-2

1  
Dear Howard

March 2, 1987

Congratulations on your new adventure and all good wishes for great triumphs.

I know my parents Jim and Irene Brooks would be pleased for you and your family.

My father's estate has been settled and came out very similar to Mrs. Dirksen's.

I shall look forward to reading about you in the months to come.

PRESERVATION COPY

Howard Baker  
Chief of Staff  
3224 Woodland Dr.  
Washington  
DC

20009

NTS  
#

MENTO PARK, CALIFORNIA 94025

10 CAMPO BELLO

March 18, 1987

Dear David:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

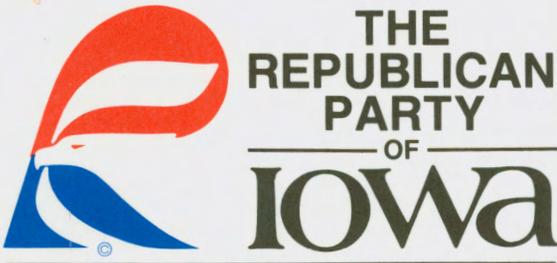
With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable David A. Oman  
Co-Chairman  
The Republican Party of Iowa  
1540 High Street  
Des Moines, Iowa 50309

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HHB-2



March 2, 1987

HAB-2  
The Honorable Howard Baker, Jr.  
Chief of Staff  
The White House  
1600 Pennsylvania Avenue  
Washington, D.C.

Dear Senator Baker,

Congratulations on accepting your new assignment as White House Chief of Staff. This move will earn for you the appreciation of a grateful citizenry that truly wants to see this President and this administration succeed over the course of the next two years. I was delighted that President Reagan offered this opportunity to you and equally pleased that you accepted it.

Please know that your circle of Iowa friends is overjoyed with this news, although disappointed that you won't be contesting for our Party's nomination for the Presidency. We were excited by your visit last month and by the prospect of rallying the many Republicans who remain undecided about whom they will support in the caucuses.

I wish you the very best and trust that your service to President Reagan and to the Nation will be as personally fulfilling for you as I know it will be for us who care deeply about Republican principles. And, we hope to see you back again in Iowa sometime in the not too distant future.

Warmest personal regards,

David A. Oman  
Co-Chairman

DO/ka

Dear David

HAB

March 18, 1987

Dear Lynn and Digges:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. and Mrs. Digges Morgan  
Southern Forest  
Products Association  
Post Office Box 52468  
New Orleans, LA 70152

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March 4, 1987

*HHB-2*

The Honorable Howard H. Baker, Jr.  
Chief of Staff  
The White House  
Washington, DC 20500

Dear Senator Baker:

Lynn and I send congratulations on your appointment as chief of staff to the President. It's very encouraging news from Washington and in fact it took us by surprise!

Thank you again for helping with Henson Moore's campaign. Even though it wasn't successful, Bob Livingston's commitment to run for governor has brought us out of the winter doldrums. We're expecting an exciting Republican Convention in New Orleans and hopefully it will serve as a springboard for politicians locally and nationally.

Your future looks great and we support you 100%. See you soon.

Sincerely,

*Digges*

DIGGES MORGAN  
Vice-President  
Government Affairs  
mh

*Dear Digges & Lynn*

*HB*

March 18, 1987

Dear Dr. Perusse:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Roland I. Perusse, Ph.D.  
Director  
Inter American Institute  
Penthouse G  
Condominium El Monte North  
Hato Rey, Puerto Rico 00918

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HHB-2

# IAI Inter American Institute Instituto Interamericano

Penthouse G, Condominium El Monte North, Hato Rey, P.R. 00918  
Tel. (809) 763-2409

ROLAND I. PERUSSE, Ph. D.  
Director

February 28, 1987

HHB-2

Senator Howard Baker  
Chief of Personnel  
The White House  
Washington, D.C.

Dear Mr. Baker:

*mcl*  
Congratulation on your appointment to the President's right hand. It is a pleasure for us in Puerto Rico to have someone who knows our island well as the No. 2 man in The White House. We have fond memories of your primary campaign here in 1980. If I remember correctly, the jurisdiction over our territorial waters today extends to 10 miles (instead of just three) because of the generous initiative you took that year on our behalf in the U.S. Senate.

I take the liberty of sending you a copy of a column which I wrote recently urging the President to keep his 1980 promise to initiate statehood legislation for Puerto Rico. One way in which Ronald Reagan can gain additional respect from the American people is through taking the leadership to add a 51st star to the U.S. flag.

Good luck in your new job.

Sincerely,

*Roland I. Perusse*

*Dear Dr.*  
Roland I. Perusse  
Director

RIP/lap

Encl. Column from San Juan Star

HB



Special To The STAR

By ROLAND PERUSSE

## Presidential push for statehood

Director, Interamerican Institute, and Professor of Political Science, Inter American University

Ten years ago today, on January 14, 1977, six days before leaving office, President Gerald R. Ford sent a bill to the U.S. Congress to admit Puerto Rico as a state (STAR, 1/19/77). The bill (H.R. 2200, 95th Congress, 1st Session) provided for a series of steps, including a referendum, to be taken over a 40-70 month period, by which Puerto Rico would become the 51st state in the U.S. family of states.

Ford was criticized for this action by those who felt that any initiative for a change in the political status of Puerto Rico should emanate, in the first instance, from the people of Puerto Rico. Others thought he was naive in sending such a bill to Congress at a time when he, as outgoing president, would lose all leverage to push the measure.

To understand the "why's" of Ford's action requires an understanding of the

discussion about Puerto Rico, it is time to act and to act positively. By the passage of this Act, the people of the 50 states will say to the people of Puerto Rico: Join us as equals." (STAR, 1/19/77).

President Ford realized that the measure had little or no chance of passage. He is quoted in *The New York Times* (1/15/77) as saying, "I don't expect it (the bill) to be approved by the 95th Congress. But I am very glad that I have put the issue on the agenda because I think it has been neglected. . . . People have to face up to it, and nobody else prior to myself had taken a position."

Ford was right. The idea that the initiative for change of status in Puerto Rico should come only from Puerto Rico was implanted under the Eisenhower administration and had been used as an excuse for inaction by all succeeding presidents. Meanwhile, Commonwealth advocates in Puerto Rico had been work-

can serve as a guide for future statehood legislation.

The fate of the Fernos Murray Bill of 1959, the Pact of Permanent Union in 1976 and the tax-sparing treaty which Puerto Rico negotiated with Japan in 1985 show that the United States is unwilling to grant further powers to Puerto Rico as an associated state. The only choices open to us for strengthening our political position are the classical alternatives, each in its own way, of statehood and independence.

As a candidate for president, Ronald Reagan promised to "initiate statehood

legislation, which really means that I would take the lead in persuading the people of Puerto Rico — the mainland United States — all American citizens — that statehood would be good for all of us" (*Wall Street Journal*, 2/11/80). He has failed to take such action in six years in office.

It is time for Ronald Reagan to be true to Ronald Reagan and to introduce a Puerto Rican statehood bill of his own. The proper culmination of Commonwealth is statehood, and statehood is the only true form of permanent union between Puerto Rico and the United States.

March 18, 1987

Dear Rufus:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Rufus L. Edmisten  
Edmisten and Weaver  
Post Office Box 25096  
Raleigh, NC 27611

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HHB-2

**EDMISTEN & WEAVER**

Attorneys and Counsellors at Law

Rufus L. Edmisten  
Reagan Hale Weaver  
Allen W. Powell  
Christopher Lewis White

The Bretsch House  
11 South Blount at Morgan  
919-828-0363

Post Office Box 25096  
Raleigh  
North Carolina 27611

HHB-2

March 4, 1987

The Honorable Howard H. Baker, Jr.  
White House Chief of Staff  
The White House  
Washington, DC 20510

Dear Senator Baker:

I was very pleased to learn of your appointment as Chief of Staff, and I can think of no one better prepared to serve in this capacity during these difficult times. President Reagan and I are in agreement in our respect and admiration of you.

I hope you will feel free to call on me if there is anything I can do for you. I will be in Washington on business and for the ACC basketball tournament through the end of the week, staying at the Capitol Hyatt, and perhaps I will be fortunate enough to cross paths with you.

Sincerely,

Rufus L. Edmisten

tmg

HHB

March 18, 1987

Dear Berl:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Berl Bernhard  
Verner, Liipfert, Bernhard,  
McPherson and Hand  
Suite 300  
3900 Unversity Drive  
Fairfax, VA 22030

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HHB-2

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SUITE 1000  
1660 L STREET, N.W.  
WASHINGTON, D.C. 20036

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FAIRFAX, VIRGINIA 22030  
(703) 591-2883

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LESLIE M. ALDEN\*  
STERLING E. RIVES, III\*

OF COUNSEL  
PAUL C. SHEELINE  
MAX N. BERRY  
MERRITT RUHLEN\*  
WHITNEY GILLILLAND  
JOSEPH R. LOWRY\*  
MICHAEL BOTEIN\*  
WILLIAM F. PEDERSEN, JR.

WRITER'S DIRECT DIAL NUMBER  
775-1024

\* NOT ADMITTED IN DC  
\* ADMITTED IN VIRGINIA

March 6, 1987

The Honorable Howard H. Baker, Jr.  
Chief of Staff to the President  
The White House  
1600 Pennsylvania Avenue, N.W.  
Washington, D.C. 20500

Dear Howard:

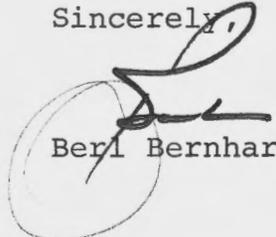
Thank God. Once again you have assumed an overwhelming public challenge at personal sacrifice. I don't know what genius gave birth to the idea of refocusing your talents but the stability of our body politic could accept no less.

Despite what I have said to you in the past, I remain committed to you for President. How we get you the nomination is another matter. I believe it fair to say that my popularity in the Republican Party may not assure success. I am not so certain about the Democratic Party either.

In the meantime, good luck, good sailing. I know you will improve the country's direction and sense of reliability. We will all be better served. If there is anything I can do to be of assistance, I trust and hope you will feel free to call.

Warmest regards.

Sincerely,



Berl Bernhard

BB/kk



March 18, 1987

Dear Charles:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Charles W. Whittemore  
Pacific Eastern Corporation  
4701 Trousdale Drive  
Nashville, TN 37220

HHB/SW/WJB/jfcf  
HHB-2

# PACIFIC EASTERN CORPORATION

4701 Trousdale Drive

CHARLES W. WHITTEMORE, PRESIDENT

Nashville 37220 Phone 834-1000

HHB-2  
March 4, 1987

The Honorable Howard Baker  
Chief of Staff  
THE WHITE HOUSE  
Washington, D. C. 20500

Dear Howard:

As you can well imagine, there is much excitement and joy among your many friends in Tennessee with your acceptance of the position of Chief of Staff.

It is great to have you officially back in public service. Your selection is further evidence of the wisdom exemplified by President Reagan through the years.

Your appointment has been cause for many of your real close friends and supporters like Guilford Dudley, Ted Welsh and a number of others of us to be in touch with each other during the last few days, commending you for your great service to the country.

Yours very truly,



Charles W. Whittemore

CWW/sms

HB

March 18, 1987

Dear Clyde:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Clyde L. Flynn, Jr.  
Post Office Box 385  
Pearce, AZ 85625

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HHB-2

CLYDE L. FLYNN, JR.

P.O. BOX 385

PEARCE, AZ 85625

3-1-87

HHB2

How. Howard H. Baker  
Chief of Staff  
The White House  
Washington, D.C.

Dear Howard:

My heartiest and sincere congratulations to you on your New Chief of Staff position. And, knowing about the headaches that go along with it, some sympathy is extended too. The President couldn't have made a wiser or better choice.

I came out West early last fall and finally decided to buy a winter home here. I'm back to my old pursuit - prospecting and mining. I owned and operated a mine near here during the Koosee war with miners Ill., Ky., Montana and Mexico. I'm in the mountains two or three days a week. you know what they say about prospectors: either three feet from a million dollars or a million feet from three dollars. But it's fun.

I'll be back in Tennessee in May.

If there is any conceivable way I can be of assistance with any matter, I'm as close as the telephone or post office. Two years from now I want the record to show you as the Best, and I just have a feeling it will.

From listening to the T.V. news and talking to people here one would think we were in two different worlds.

Give my best regards to Jay please.

Sincerely

Clyde

Seems odd not to be addressing you as Senator.

602-826-3704

H