

March 18, 1987

Dear Jim:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. James L. Pollack  
President  
Pollack Landstrom Associates  
4530 West 77th Street  
Minneapolis, Minnesota 55435

HHB/SW/WJB/ptf4  
HHB-2

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# Pollack Landstrom Associates

4530 WEST 77th STREET/MINNEAPOLIS, MINNESOTA 55435

TELEPHONE (612) 835-6933  
FAX (612) 835-9230

HMB-2  
March 3, 1987

Senator Howard H. Baker, Jr.  
THE WHITE HOUSE  
1400 Pennsylvania Avenue  
Washington, D.C. 20500

Dear Senator Baker:

Congratulations and best wishes on your recent appointment! I am certain you look forward to the challenge that awaits you, and am confident you will rise to the occasion.

Since meeting you last spring and summer at Mayo, during the festivities honoring my Uncle, George M. Eisenberg, I have been anxiously awaiting news regarding your future endeavors.

I had hoped to again regain your acquaintance during my visits to Bal Harbour as I own a winter residence next door to the Sea View, and frequent their facility. On one occasion I did ask Senator Dole if you were down, and unfortunately you were not.

If in fact the news media account of your future is incorrect, and you do plan a Presidential Bid, let me reconfirm my commitment to assist.

Again, my congratulations to you ....

Warmest personal regards,

James L. Pollack  
President

JLP:ka

cc: George M. Eisenberg

Jim

H B

March 18, 1987

Dear Charlie:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Charles W. Hawkins III  
Chas. Hawkins Company, Inc.  
12th Floor  
401 Union Street  
Nashville, Tennessee 37219

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# Chas. Hawkins Co., Inc.

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12th Floor  
Nashville, Tennessee 37219

HMB-2

March 3, 1987

Mr. Howard H. Baker  
Chief of Staff  
The White House  
1700 Pennsylvania Avenue  
Washington, D.C. 20500

Dear Howard:

What a master stroke by our President in selecting the most capable man in the United States to be his Chief of Staff; and for you, how lucky can you be!

I know you feel compassion for a most capable man in Donald Regen but your great skill as a politician will give our President an outstanding final two years of his term.

All of us in Tennessee and around the country give you our full support.

Most Sincerely,

Charles W. Hawkins III

CWH:11

P.S. Please don't give away Nicaragua.

March 18, 1987

Dear Mr. Korman:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Bernard Korman  
General Counsel  
American Society of Composers,  
Authors & Publishers  
ASCAP Building  
One Lincoln Plaza  
New York, New York 10023

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Bernard Korman  
GENERAL COUNSEL

(212) 870-7510

March 2, 1987

HHB-2

Hon. Howard H. Baker  
Chief of Staff  
The White House  
Washington, D.C.

Dear Senator Baker:

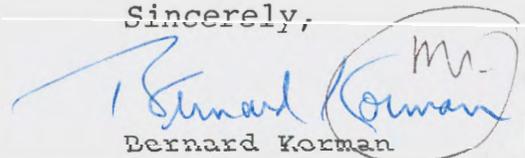
Congratulations on your appointment as Chief of Staff. There must be a dissenting view somewhere in the wilderness, but every opinion I have seen or heard is that the President made the wisest possible move selecting you to be his Chief of Staff.

I wish you all success. Not only the President, but the whole country will, I am sure, benefit from your taking over this most important post at this critical moment.

My only regret is a personal one, that events have overtaken us and, at least for the foreseeable future, I shall not have the pleasure of working with you.

Again, congratulations and every good wish.

Sincerely,

  
Bernard Korman

BK:h

HB

March 18, 1987

Dear Frank:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Frank H. Mackaman  
Executive Director  
The Dirksen Congressional Center  
Broadway and Fourth Street  
Pekin, Illinois 61554

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105  
Howard H. Baker, Jr., Senior Adviser

Merle H. Glick, President  
Caterpillar Inc., Retired  
Paul Plesko, Vice-President and Treasurer  
Pekin Insurance Companies  
Joy D. Baker, Vice-President  
Washington, D.C.  
LaVerne B. Werner, Secretary  
Pekin, Illinois

# The Dirksen Congressional Center



March 4, 1987

HHB-2

The Honorable Howard H. Baker, Jr.  
Chief of Staff  
White House  
1600 Pennsylvania Avenue  
Washington, D.C. 20006

Dear Senator Baker:

Congratulations. You are what the country needs.  
Countless people have called The Center to express these  
sentiments wholeheartedly.

Sincerely,

Frank H. Mackaman  
Executive Director

H

The Everett McKinley Dirksen Congressional Leadership Research Center Broadway and Fourth Street Pekin, Illinois 61554 USA (309) 347-7113

Cynthia Baker  
Cable News Network, Inc.

Nina Dancy  
Pekin, Illinois

Charles E. Gagnier  
AMCORE Bank N.A., Pekin

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Peoria, Illinois

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Delavan, Illinois

Albert C. Bottin  
Pekin, Illinois

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Congressional Research Service

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Bethesda, Maryland

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University of Virginia

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The Dirksen Center Guild

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Sommer Bros.  
Seed Company

William R. Vogelsang  
CILCORP Inc.

March 18, 1987

Dear Chuck:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Charles A. Hamilton  
Deputy Director, Strategic Trade  
Office of the Under Secretary  
of Defense  
Washington, D.C. 20301-2000

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OFFICE OF THE UNDER SECRETARY OF DEFENSE

WASHINGTON, D. C. 20301-2000

POLICY

4 MAR 1987

HHB-2

The Honorable Howard Baker  
Chief of Staff to the President  
The White House  
Washington, D. C. 20500

Dear Howard:

As one of your many friends and admirers, I just want to wish you well in your new assignment. We are most fortunate to have you in the service of your country once again.

Since Catherine Bedell's retirement from the International Trade Commission, I have been at Defense in the international economic and strategic trade area. As a result, I've been vitally interested in our trade problems and the competitiveness of U. S. industry and what must be done about it. If I can be helpful to you I'd be proud and happy to assist in anyway I can.

With warmest regards and best wishes.

Sincerely,

Charles A. Hamilton  
Deputy Director  
Strategic Trade

Chuck

H

March 18, 1987

Dear Ed:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Edgar Crane  
President  
International Development Consultants  
1322 Whitfield Drive  
Geneva, Illinois 60134

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IDC INTERNATIONAL  
DEVELOPMENT  
CONSULTANTS

Edgar Crane, President  
1322 Whitfield Drive  
Geneva, IL 60134  
(312) 232-9138

HB-2

February 27, 1987

Mr. Howard Baker  
Chief of Staff  
White House  
1600 Pennsylvania Ave.  
Washington DC 20001

Dear Senator Baker:

Please accept my best wishes in your new responsibilities.

You have a very special opportunity, with the President, to demonstrate to the public that beyond the imagery of patriotism, leadership and congeniality, there can be real direction, substance, competency, and integrity in our government, in our politics.

No small opportunity. No small challenge. But I believe you are up to it. Thank you for helping us all out.

Sincerely,

Ed Crane

HB

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March 18, 1987

Dear Judge Lach:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Waldemar J. Lach  
United States Administrative Law Judge  
Office of Hearings and Appeals  
Department of Health and Human Services  
11000 Wilshire Boulevard  
Los Angeles, California 90024

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HB-2

The Chambers of Waldemar J. Lach  
United States Administrative Law Judge

ML

Mar 3 1987

Dear Senator Baker,

Your highly principled decision to step in to steady the course of government has warmed my heart and that of all Americans.

Your patriotism, unselfish concern and willingness to serve us and your President in this messy situation will not be forgotten.

We all say **THANK YOU!!**

Waldemar Lach

P.S. I thought you would like the headline: **BAKER TO THE RESCUE!**

W

HB

**Saturday**  
February 28, 1987

**Final**  
**25 cents**  
**Weather**  
Fair, warmer/A-2

Vol. CIV No. 304  
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# LOS ANGELES HERALD

EXAMINER



**SPORTS**

**KAREEM RISES TO TOP GOLDEN STATE**

Cap hits eight straight shots, season-high 30 points/C-1



Kareem Abdul-Jabbar

**NEWS**

**INFLATION HEADING UP**

Trade deficit swells, too/A-6

# Don Regan's final days of desolation

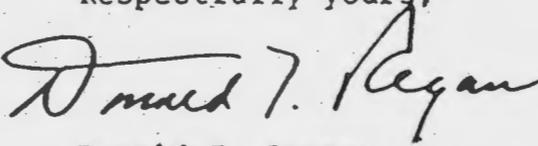


THE WHITE HOUSE  
WASHINGTON  
February 27, 1987

Dear Mr. President:

I hereby resign as Chief of Staff to the President of the United States.

Respectfully yours,

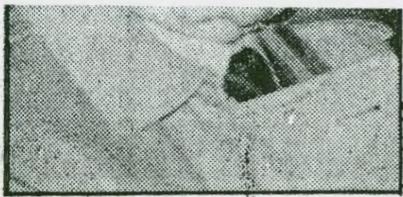


Donald T. Regan  
Chief of Staff to the  
President of the United States



Howard Baker meets the press as new White House chief of staff after release

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Associated Press

**DRIVEN OUT:** Don Regan arrives at White House for what would be last day on the job. He submitted resignation and left.

**HEADACHES:** President's chief of staff closes eyes during Wednesday speech by his boss to a group of business leaders.

# Baker to the rescue

By Gerald M. Boyd  
New York Times News Service

## IRANSCAM UPDATE

### Tower panel dismayed by what Reagan *didn't* know

**W**ASHINGTON — President Reagan moved yesterday to revive his troubled presidency by replacing Donald Regan with former Sen. Howard Baker as the White House chief of staff.

Reagan made the announcement of the major staff change a day after a special presidential review commission harshly criticized his detached style of management and blamed Regan for "chaos" in the White House after disclosures of the secret Iran policy.

Reagan included a pointed statement in the announcement in which he vowed to reorganize the White House staff so it could move aggressively during the remainder of his presidency.

The appointment of Baker, a former Senate majority leader, drew a quick and favorable bi-

By Steven V. Roberts  
New York Times News Service

**WASHINGTON** — Members of the Tower Commission said yesterday they were surprised and dismayed by President Reagan's lack of knowledge about the Iran-contra affair during their two lengthy discussions last month.



Gov. George Deukmejian  
Sued by environmentalists

### Governor under fire for Prop. 65 carcinogens list

### Second L.A. cop charged in string of yacht thefts

By Jeff Gottlieb  
and Nancy Hill-Holtzman  
Herald staff writers

A second Los Angeles police officer was charged yesterday with being part of a ring that stole more than a million dollars' worth of yachts.

Besides yesterday's arrest of Ralph M. Gerard, 40, the investigation also has yielded a variety of charges against four other people.



**EX-RIGHT-HAND MAN:** Instead of customary seat next to Reagan, Regan was left out at Monday's meeting with governors.



March 18, 1987

Dear Ms. Granowitz:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Ms. Marian S. Granowitz  
Vice Chairman  
New York Republican State Committee  
Woodland Drive  
Port Chester, New York 10573

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# New York Republican State Committee

~~GEORGE L. CLARK JR. Chairman~~

Marian S. Granowitz  
Vice Chairman

March 3, 1987

Honorable Howard Baker  
The White House  
Pennsylvania Avenue  
Washington, D. C.

Dear Mr. Baker:

I was delighted to learn that you were chosen by the President to be his Chief of Staff. Your appointment to this high and important office is what the President and the country needed.

With your great Capitol Hill experience, knowledge of the issues and ability of effective leadership there is no doubt that both the President and you will again gain the confidence of the people of the country and free world.

May God's blessings be with you and your family.

Sincerely,

Marian S. Granowitz  
Vice Chairman

HAB

Woodland Drive  
XXXXXX  
315 STATE STREET

Port Chester 10573  
ALBANY, NEW YORK 12210

(518) 462-2601  
XXXXXXXXXX

March 18, 1987

Dear Irwin:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Irwin Gutttag  
20 Broad Street  
New York, New York 10005

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Irwin Guttag  
20 Broad Street  
New York 10005

March 2, 1987

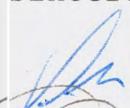
Honorable Howard Baker  
The White House  
Washington, D.C.

Dear Howard:

As a concerned American (and Republican), I am very pleased that you accepted this onerous task and I wish you all the success.

Kindest regards,

Sincerely,

  
Irwin Guttag

IG:na

H

March 18, 1987

Dear Betty and Don:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. and Mrs. Donald O. Mirts  
Dealers Warehouse Corporation  
1530 Sixth Avenue, N.E.  
Knoxville, Tennessee 37917

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President

March 2, 1987

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- Stains
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- Steel Lintels
- Storm Doors
- Storm Windows
- Weatherstripping
- West Coast Lumber
- Windows

Howard Baker  
Chief of Staff  
The White House  
1600 Pennsylvania Ave.  
Washington, D.C. 20006

Dear Howard:

Congratulations to us, condolences to you for taking the chief of staff position. We are all excited that you did.

Driving home Friday night listening to the 6:30 news, I was convinced from all the adulations that you were lying in state at Manns. Even Sam Donaldson was (almost?) positive.

Blessings on you, Joy,  
and your efforts on all  
our behalf,

*Betty & Don*  
Betty and Don Mirts

DM/lc

*H*

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Greensboro, North Carolina

ARROW LUMBER CORP.  
Bristol, Virginia

March 18, 1987

Dear Lewis:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Lewis R. Donelson  
2000 First Tennessee Bank Building  
Memphis, Tennessee 38103

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The Honorable Howard Baker  
Chief of Staff  
The White House  
Washington, D.C. 20500

PERSONAL



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HHB-2

Lewis R. Donelson

2000 FIRST TENNESSEE BANK BUILDING • MEMPHIS, TENNESSEE 38103

March 3, 1987

The Honorable Howard Baker  
Chief of Staff  
The White House  
Washington, D.C. 20500

Dear Howard:

Congratulations on your new appointment. I'm not sure whether congratulations to you are really appropriate. They certainly are to President Reagan. Your appointment was a master stroke for him. I'm sure that you will be able to restore credibility to the White House, on Capitol Hill, through the country and maybe even with the President.

It is so typical of your character to sacrifice your personal interests when someone calls on you to do a job.

If there is any way I can be of assistance to you, I would be delighted to do so.

I hope to see you soon.

Yours very truly,



Lewis R. Donelson

/jb

H

March 18, 1987

Dear Craig:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Craig A. Downing

Bretton Woods, New Hampshire 03575

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HHB-2

*Craig A. Downing*

BRETTON WOODS, N.H. 03575

February 28, 1987

Hon. Howard H. Baker, Jr.  
Chief of Staff  
White House  
Washington, D.C.

Dear Howard,

Having planned to see you this week in New Hampshire to discuss with you the 1988 presidential campaign, the announcement that you are now the White House Chief of Staff has left me slightly stunned.

I had been standing by ready to assist you in your presidential run, now with your new challenge, I again offer my help in whatever way you need it.

Good Luck.... I'm sure you will show the country what they will be missing in 1988.

Sincerely,

*Craig*  
Craig A. Downing

CD/s

HB

March 18, 1987

Dear Jack:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable John Gavin  
515 South Flower Street  
Los Angeles, California 90071

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JOHN GAVIN

HAB-2

Dear Senator

Connie and I are delighted that you've taken on this new challenge. Your presence in the White House will be a great benefit to the President and to the nation.

We send affectionate regards to Miss Joy and every good wish for continued success to you.

Sincerely,

Jack

JG/mc

H

Los Angeles  
March 3, 1987

Honorable Howard H. Baker, Jr.  
Chief of Staff to the President  
The White House  
Washington, D.C. 20500

Frank Carlucci has asked me to drop in on him. If there is anything I can do for you please let me know.

March 18, 1987

Dear Bob:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Robert G. Neumann  
Center for Strategic &  
International Studies/  
Georgetown University  
Suite 400  
1800 K Street  
Washington, D.C. 20006

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Center for Strategic & International Studies  
Georgetown University • Washington DC

March 3, 1987

HHB-2

Senator Howard Baker  
Chief of Staff to the President  
The White House  
Washington, D.C. 20500

Dear Senator Baker:

Although I am not certain whether congratulations or condolences are in order, I did not want to delay in sending you my enthusiastic expressions of very best wishes. You are serving our country in a most distinguished fashion by accepting this difficult assignment.

When I last saw you, that is, when we were sitting next to each other on a Concorde flight between London and Washington, I mentioned briefly the conversations that Former Assistant Secretary Harold Saunders and I have had with high-level Russians regarding Afghanistan and the Middle East. In both areas there are now interesting developments in which some limited forward movement is becoming possible. If so, it might reflect well on this traumatized administration.

I intend to take this up shortly with Deputy Secretary of State Whitehead and Ambassador Robert Oakley of the NSC staff, and possibly also Frank Carlucci. Hence, I will not need to bother you, but I wanted to signal to you these possible developments.

If I can be of any service to you, please do not hesitate to call. I am anxious to add that I am not, repeat not, looking for a job.

With warm and respectful regards,

Sincerely,

A handwritten signature in blue ink, appearing to read "R. G. Neumann", enclosed within a hand-drawn oval.

Robert G. Neumann  
Senior Adviser  
Director, Middle East Programs  
Former Ambassador

1/B

March 18, 1987

Dear Tim:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. R. T. McNamar  
6410 Wishbone Terrace  
Cabin John, Maryland 20818

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HHB-2

R. T. McNAMAR

February 27, 1987

HHB-2

Dear Senator Baker,

Congratulations on accepting one of the greatest challenges of our time. Your appointment is an excellent one for the President, the Party, and most importantly the Country. You have our appreciation, thanks, and prayers.

If I may be of any assistance during the transition or on a temporary basis for a few weeks, I would be delighted to help out in any way possible. I've sold my company, started a new one, and will not be moving back to L.A. until May.

Best personal regards

Tim

HB

March 18, 1987

Dear Edward:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Edward N. Ney  
Vice Chairman  
PaineWebber Incorporated  
1285 Avenue of the Americas  
New York, New York 10019

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PaineWebber Incorporated  
1285 Avenue of the Americas  
New York, NY 10019  
212 713-2870

Edward N. Ney  
Vice Chairman

March 2, 1987

PaineWebber

HHS-2

The Honorable Howard H. Baker, Jr.  
Chief of Staff  
The White House  
Washington, D. C. 20500

Dear Howard:

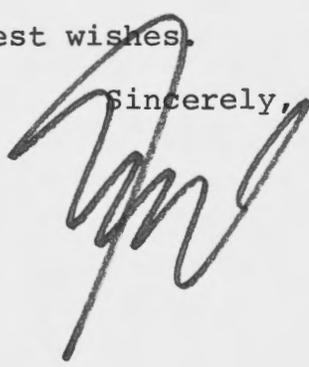
Just a few weeks ago you were kind enough to write me a note about my becoming a member of The Alfalfa Club.

And now I can turn around and congratulate you on something that is so important for the country and for the Reagan administration. There is no question that you are the best person in the United States to do this job.

If I can ever help in any way, please call.

Good luck, and best wishes.

Sincerely,



ENN/vw

H

March 18, 1987

Dear Bud:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Ellis E. Meredith  
President  
National Center for Missing  
and Exploited Children  
Suite 700  
1835 K Street, N.W.  
Washington, D.C. 20006

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202 / 634-9821



February 27, 1987

HHB-2

The Honorable Howard Baker  
Vinson and Elkins  
Attorneys At Law  
1455 Pennsylvania Avenue, N.W., Suite 800  
Washington, D.C. 20004

Dear Howard:

First, my condolences.

Second, my congratulations.

Third, and you have probably heard this a lot, it's too bad you weren't there two years ago.

Good luck and best regards,

Ellis E. Meredith  
President

EEM:jcc

H

March 18, 1987

Dear Bill:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Bill N. Lacy  
President  
Cooper Union  
7 East Seventh Street  
New York, New York 10003

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WHITE HOUSE  
WASHINGTON DC

HOWARD, VERY NICE TO HAVE YOU AT, OR NEAR, THE HELM AGAIN. BEST  
WISHES FOR ANOTHER SUCCESSFUL CHAPTER.

BILL N LACY, PRESIDENT, COOPER UNION  
7 E 7TH ST  
NEW YORK NY 10003

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