

HELM, ROBERT W.: Files, 1982-1984 – REAGAN LIBRARY COLLECTIONS

Material noted **in bold** within this collection is currently available for research use. If a folder is available for research use it may still have withdrawn material due to Freedom of Information Act restrictions. Most frequent withdrawn material is national security classified material, personal privacy, protection of the President, etc. Any non-bolded folder is closed for research.

The non-bolded folders are subject to Freedom of Information Act (FOIA) requests under the provisions of the Presidential Records Act (PRA).

If you are interested in submitting a FOIA request for access to any of the unavailable records or have any questions about these collections or series, please contact our archival staff at 1-800-410-8354, outside the US at 1-805-577-4012, or email reagan.library@nara.gov

HELM, ROBERT W.: Files, 1982-1984 (6.5 l.ft., Box 1-5)

Defense Programs and Arms Control Directorate, NSC: Director of Defense Programs and National Security Telecommunications Policy

Biography

Born in La Crosse, Wisconsin in 1951, Robert W. Helm received a bachelor's degree from the University of Wisconsin in 1973 and a master's degree from the Fletcher School of Law and Diplomacy at Tufts University in 1975. Following law school Helm moved to Los Alamos, New Mexico to work as a professional staff member at the Los Alamos Science Laboratory. In 1978 Mr. Helm became a member of the United States comprehensive test ban negotiating delegation in Geneva, Switzerland, where he represented the Defense Nuclear Agency and supported the Joint Chiefs of Staff representative. In 1979 he joined the minority staff of the Senate Budget Committee as the senior analyst for defense and international affairs. In 1980 he became a senior defense analyst on the majority staff of the Senate Budget Committee.

In 1982 Mr. Helm joined the National Security Council staff as the director of defense programs and national security telecommunications policy. He monitored the Department of Defense budget, coordinated defense budget issues with national security telecommunications policy, and civil emergency preparedness issues.

Following a nomination by President Reagan and eventual confirmation by the United States Senate in 1984, Mr. Helm served as the Assistant Secretary of Defense (Comptroller). In 1989 he began a career with Northrop Grumman as the Corporate Vice President of Government Relations. In 2010 he joined General Dynamics where he serves as the Senior Vice President of Planning and Development, where his duties include government relations, strategic planning, international business, analysis and compliance, and investor relations.

Scope and Content

This collection consists of three series: SERIES I: Subject File; SERIES II: Publications; SERIES III: Chronological File. His material consists of memorandums, reports, testimonies, publications, correspondence and cables.

SERIES I: SUBJECT FILE, 1982-1984 (2.4 l.ft., Box 1-2)

This series contains material relating to information processing systems for emergency preparedness, emergency communications, and Presidential Directive 53 on national security telecommunications policy; draft national security decision directives on emergency mobile preparedness; Emergency Communications Working Group (ECWG) meeting minutes and member lists, protection of national security information, and information on National Communication System (NCS) agency membership. It is arranged alphabetically and chronologically thereunder.

SERIES II: PUBLICATIONS, 1982-1984 (3.1 l.ft., Box 3-4)

This series contains publications from the Department of Defense and the Air Force on MX, budget planning, conventional forces and manpower; readiness; and the five-year defense program. It is arranged alphabetically.

SERIES III: CHRONOLOGICAL FILE, 1983 (1.0 l.ft., Box 5)

This series contains material relating to Robert Helm's correspondence on the 1984 federal budget, defense spending, the National Communications System, strategic defense issues, military construction and military pay, and the Department of Defense support of the 1984 Olympics. It is generally address to other National Security Staff, National Communications System, and Department of Defense officials. It is arranged chronologically.

CONTAINER LIST

SERIES I: SUBJECT FILE

RAC Box 1

Briefings/Speeches: [How to Evolve Information Processing Systems That Will Meet National Security and Emergency Preparedness Requirements]

Briefings/Speeches: [The National Communications System Made Up of 11 Government Operating Agencies]

Briefings/Speeches: [National Security Telecommunications Advisory Committee Briefing for Mr. Robert Helm, 06/15/1983]

Briefings/Speeches: [Presentation to Federal Computer Conference – Grime, John G., 09/13/1983-09/15/1983, Washington, D.C.]

Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (03/02/1982-03/14/1982)

Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (03/15/1982-03/31/1982)

Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (04/01/1982-04/15/1982)

Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (04/16/1982-04/30/1982)
Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (05/01/1982-05/15/1982)
Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (05/16/1982-05/31/1982)
Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (06/01/1982-06/30/1982)
Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (07/01/1982-08/12/1982)
Emergency Communications Working Group (Emergency Mobilization Preparedness Board) Oliver L. North, NSC Staff (08/13/1982-08/16/1982)
Emergency Mobilization Preparedness Board (1981)
Emergency Mobilization Preparedness Board (01/12/1982-04/26/1982)
Emergency Mobilization Preparedness Board (04/27/1982-07/21/1982)
Emergency Mobilization Preparedness Board (07/22/1982-09/08/1982)
Emergency Mobilization Preparedness Board (1983)
International Communications (1983)
International Communications [Long Range Goals – February 1983] (1)-(3)
S. 999 International Communications (05/10/1983-05/12/1983)
S. 999 International Communications (05/13/1983-07/05/1983)
[NSDD 97 Background:] PD-53 (1)-(7)
[NSDD 97 Background:] PD-53 [*Proceedings of the National Security Telecommunications Conference – 07/13/1982*] (1)-(3)
[NSDD 97 Background:] PD-53 – 1979-1980 (1)-(3)
[NSDD 97 Background:] [*National Communications Systems, Issues, and Alternative Organization and Management Structures Relating to Joint Government Industry Planning for National Security/Emergency Preparedness Telecommunications*]
[NSDD 97 Background:] PD-53 – 1981
[NSDD 97 Background:] PD-53 – 1981 [*Basic Telecommunications Issues Affecting U.S. National Security and Survival, Final September 1980*]

RAC Box 2

[NSDD 97 Background:] PD-53 – 1982 (1)-(3)
[NSDD 97 Background:] PD-53 – 1982 [*Proceedings of the National Security Telecommunications Conference Joint Industry-Government Planning Points-of-Contact Meeting, 07/13/1982*] (1)-(3)
[NSDD 97 Background:] PD-53 Steering Group/Related (08/31/1979-06/20/1982)
[NSDD 97 Background:] PD-53 Steering Group/Related (06/21/1982-08/01/1982)
[NSDD 97 Background:] PD-53 Steering Group/Related (08/02/1982-11/30/1982)
[NSDD 97 Background:] PD-53 Steering Group/Related (12/01/1982-02/28/1983)
[NSDD 97 Background:] PD-53 Steering Group/Related: GSA Briefing 06/23/1982
[NSDD 97 Background:] PD-53 Steering Group/Related: Mid-Term Initiative International Diplomatic Telecom
[NSDD 97 Background:] PD-53 Steering Group/Related: NCS 1-82

[NSDD 97 Background:] PD-53 Steering Group/Related: PD-53 Steering Group Attendees – 1982

[NSDD 97 Background:] PD-53 Steering Group/Related: PD-53 Responses – 1982

[NSDD 97 Background:] PD-53 Steering Group/Related: PD-53 Working Group: 07/22/1981-06/14/1982

[NSDD 97 Background:] PD-53 Steering Group/Related: PD-53 Working Group: 06/15/1982-09/30/1982

[NSDD 97 Background:] PD-53/Steering Group/Related: National Security Communications Policy – Memo to Boverie, 01/24/1983

[NSDD 97 Background:] PD-53 National Security Telecommunications Policy – 1983

[NSDD 97 Background:] PD-53 Rewrite (1)-(3)

NSDD 97 Draft Responses 04/12/1983-04/26/1983

NSDD 97 Draft Responses 04/27/1983-05/09/1983

NSDD 97: 1983 (1)-(4)

[NSDD 145]: PD-24: 1982

[NSDD 145]: PD-24: 1984

National Security Telecommunications Advisory Committee Recommendations to the President 08/19/1983: 1983

National Security Telecommunications Advisory Committee Recommendations to the President 08/19/1983: 1984

National Security Telecommunications Advisory Committee Proposed Membership 06/15/1981-07/31/1982

National Security Telecommunications Advisory Committee Proposed Membership 08/01/1982-11/25/1982

National Security Telecommunications Advisory Committee Proposed Membership 11/26/1982-05/24/1984

National Security Telecommunications Advisory Committee 12/14/1982 Meeting Info (1)(2)

National Security Telecommunications Advisory Committee 12/14/1982 Meeting Info

National Security Telecommunications Advisory Committee 07/19/1983-07-20/1983 (1)-(3)

National Security Telecommunications Advisory Committee Conference 07/19/1983-07-20/1983 (1)-(4)

SERIES II: PUBLICATIONS

RAC Box 3

Air Force: *M-X Permanent Basing* 09/15/1982 Draft (1)-(3)

Air Force: *Extended Planning Annex FY 90-99*, 06/22/1983 (1)(2)

DOD FY 1984 Fall Director's Review (Binder) (1)-(3)

DOD Program Review FY 85-89: *Issues Outlines* 05/23/1983 (1)-(4)

DOD Program Review FY 85-89: *Directory of Issue Authors and Team Members* 06/09/1983

DOD Program Review FY 85-89: *Policy and Risk Assessment, Issue Book One* 06/24/1983 (1)(2)

DOD Program Review FY 85-89: Nuclear Forces, Issue Book Two 06/27/1983 (1)(2)
DOD Program Review FY 85-89: Conventional Forces, Issue Book Three 06/28/1983 (1)-(4)
DOD Program Review FY 85-89: Modernization and Investment, Issue Book Four 06/29/1983 (1)-(4)
DOD Program Review FY 85-89: Readiness and Other Logistics, Issue Book Five 06/30/1983 (1)(2)
DOD Program Review FY 85-89: Manpower, Issue Book Six 07/05/1983
DOD Program Review FY 85-89: Management Initiatives, Issue Book Eight 07/05/1983 (1)-(3)
DOD Program Review FY 85-89: Decision Summary 08/15/1983
Five-Year Defense Program (FYDP) Fiscal Year 1985 Budget Submission Summary and Program Element Detail 09/15/1982 Update (1)-(6)

RAC Box 4

Five-Year Defense Program (FYDP) Procurement Annex Fiscal Year 1984 Budget 01/31/1983 Update (1)-(3)
Five-Year Defense Program (FYDP) Program Objective Memorandum (FY 1985 – 1989) Summary and Program Element Detail 05/11/1983 Update (1)-(8)
Five-Year Defense Program (FYDP) Procurement Annex Program Objective Memorandum 05/11/1983 Update (1)-(5)
Five-Year Defense Program (FYDP) Historical Summary and Program Element Detail FY 1962 – FY 1982 05/11/1983 Update (1)-(18)
Overview of Emergency Communications and Working Group (ECWG) and National Security Telecommunications Advisory Committee (NSTAC) March 1983 (1)(2)
Joint Security Assistance Memorandum Supporting Analysis (FY 1985 – 1988) (JSAMSA FY 84 – 88) (1)-(4)
JCS EXPLAN [Exercise Plan] 0025 09/23/1983 (1)-(6)

SERIES III: CHRONOLOGICAL FILE

RAC Box 5

Chron File 01/01/1983-01/04/1983
Chron File 01/05/1983-01/11/1983
Chron File 01/12/1983-01/19/1983
Chron File 01/20/1983-01/31/1983
Chron File 02/01/1983-02/14/1983
Chron File 02/15/1983-02/23/1983
Chron File 02/24/1983-02/28/1983
Chron File 03/01/1983-03/06/1983
Chron File 03/07/1983-03/10/1983
Chron File 03/11/1983-03/17/1983
Chron File 03/18/1983-03/23/1983
Chron File 03/24/1983-03/31/1983
Chron File 04/01/1983-04/11/1983
Chron File 04/12/1983-04/30/1983

Chron File 05/01/1983-05/24/1983
Chron File 05/25/1983-05/31/1983
Chron File 06/01/1983-06/10/1983
Chron File 06/11/1983-06/22/1983
Chron File 06/23/1983
Chron File 06/24/1983-06/30/1983
Chron File 07/01/1983-07/07/1983
Chron File 07/08/1983-07/17/1983
Chron File 07/18/1983-07/25/1983
Chron File 07/26/1983-07/31/1983
Chron File 08/01/1983-08/31/1983
Chron File 09/01/1983-09/23/1983
Chron File 09/24/1983-09/30/1983
Chron File 10/01/1983-10/06/1983
Chron File 10/07/1983-10/11/1983
Chron File 10/12/1983
Chron File 10/13/1983-10/31/1983
Chron File 11/01/1983-11/08/1983
Chron File 11/09/1983-11/21/1983
Chron File 11/22/1983-11/27/1983
Chron File 11/28/1983 (1)(2)
Chron File 11/29/1983-11/30/1983
Chron File 12/01/1983-12/02/1983
Chron File 12/03/1983-12/07/1983
Chron File 12/08/1983-12/15/1983
Chron File 12/16/1983-12/31/1983
Chron File 01/01/1984-01/04/1984
Chron File 01/05/1984 (1)(2)
Chron File 01/06/1984-01/16/1984
Chron File 01/17/1984-01/22/1984
Chron File 01/23/1984-01/26/1984
Chron File 01/27/1984-01/31/1984
Chron File 02/01/1984-02/08/1984
Chron File 02/09/1984-02/21/1984
Chron File 02/22/1984-02/23/1984
Chron File 02/24/1984-02/29/1984
Chron File 03/01/1984-03/27/1984
Chron File 03/28/1984-03/31/1984
Chron File 04/01/1984-04/04/1984
Chron File 04/05/1984-04/08/1984
Chron File 04/09/1984-04/12/1984
Chron File 04/13/1984
Chron File 04/13/1984-04/17/1984
Chron File 04/18/1984-04/25/1984
Chron File 04/26/1984-04/30/1984
Chron File 05/01/1984-05/13/1984

Chron File 05/14/1984-05/17/1984
Chron File 05/18/1984-05/24/1984
Chron File 05/25/1984-05/31/1984
Chron File 06/01/1984-06/04/1984
Chron File 06/05/1984-06/06/1984
Chron File 06/07/1984-06/14/1984
Chron File 06/15/1984-06/18/1984
Chron File 06/19/1984-06/26/1984
Chron File 06/27/1984-06/30/1984
Chron File 07/01/1984-07/15/1984
Chron File 07/16/1984-07/31/1984