

Hicks, Christopher: Files, 1985-1986 – Reagan Library Collections

**This collection is available in whole for research use. Some folders may still have withdrawn material due to Freedom of Information Act restrictions. Most frequent withdrawn material is national security classified material, personal privacy, protection of the President, etc.**

### **HICKS, CHRISTOPHER: Files, 1985-1986**

Counsel to the President, Office of, 1981-1982 - See separate inventory

Presidential Personnel, Office of, 1982-1985 - See separate inventory

Office of Administration: Director's Office, 1985-1986 (Deputy Assistant to the President for Administration & Director) & White House Operations, Office of, (Director).

During the 1980s, two organizations provided administrative services to the White House staff and the President: the Administrative Office of White House Operations and the Office of Administration. The description of these two organizations is provided from the 1988 Executive Office of the President staff manual:

“Administrative Office – The White House Administrative Office is responsible for a wide variety of administrative functions including accounting, budget, equipment, expense reports, parking permits, purchasing, the ordering of supplies, newspapers, magazines, duplicating machines, and the issuance of travel advances and the processing of travel vouchers both official and political.

The *White House Administrative Office* should not be confused with the *Office of Administration*, which is a totally separate agency within the Executive Office of the President and provides messengers, print shop, personnel and payroll processing and data processing services.”

“Office of Administration – The Office of Administration (O/A) is a separate EOP (Executive Office of the President) entity; its mission is to provide efficient and cost-effective administrative services to the EOP. The O/A Director supervises the following divisions: *Administrative Operations Division... Financial Management Division... Information Resources Management Division... Library and Information Services Division... Personnel Division...*

Additionally the O/A Director supervises four staff offices: *Office of Facilities Management... Office of the General Counsel* [for the Office of Administration]...*Office of Preservation... Office of Security and Investigations...*”

While having fairly distinct duties, the essential record difference in these two offices is one of budgeting and control. The Administrative Office is within the White House Operations office and is funded from the White House budget. Therefore all of their records are Presidential records. The Office of Administration is technically a federal agency created and budgeted by separate legislation in the late 1970s. The Library has followed White House record keeping practices and only treats the *Director* of the Office of Administration as a Presidential record. Since the Reagan administration was the first to function under this newly devised administrative

framework, some of the material for the Office of Administration comes from non-Presidential functions, but for ease of use we have placed all of this material within the Office of Administration: Director's Office collection.

The record-keeping system of treating the Director of the Office of Administration as a Presidential record was naturally boosted by actual work practices during the Reagan administration. John F.W. Rogers was appointed Special Assistant to the President for Administration in early 1981. He requested he have dual responsibility for both White House Operations and the Office of Administration to ease the functionality of the new agency and to settle some long standing differences between the two organizations. This was granted in August 1981 and he became both Director of White House Operations and the Director of the Office of Administration. This dual function continued throughout the administration and subsequent Directors: Jonathan Miller and Chris Hicks. It ended in August 1987 when Claire O'Donnell became Special Assistant to the President for White House Operations and John Riggles was appointed Director of the Office of Administration.

Rogers required the White House Administrative Officer to be a part of an "Administrative Council." Therefore, the Administrative staff office collections - Theresa Elmore, Jean Lamb, Betty Ubbins and Richard White - all contain material regarding staff meetings and interactions between the White House administrative staff and the Office of Administration. To add to the intermingling of records, several administrative functions were initially handled in the Office of Administration Director's Office and then later transferred to the Administrative Office. The Library maintains these records within the Administrative Office - the most notable being parking privileges and passes. For the most complete understanding of the administrative functions at the White House during the 1980s, please see all of the collections of the Office of Administration: Director's Office and the Administrative Office, White House Operations.

Christopher Hicks followed the tradition established by John F.W. Rogers of being the Director of both White House Operations and the federal agency - the White House Office of Administration. Hicks appears to have utilized his role on the White House staff (Director of White House Operations) more heavily than Rogers before him, probably because he had been a White House staff member in other offices. There is much less internal documentation of the Office of Administration within this collection. Hicks work product may be found throughout the various offices reporting to him in Operations: the Administrative Office, White House Personnel, the Travel and Telegraph office, the Visitor's Office, and White House Correspondence.

### **SCOPE NOTE**

This collection consists of material relating to broad administrative issues announced to the House Staff and the Executive Office of the President and specific administrative requests regarding budgeting and funding of EOP Offices; parking; White House passes; White House and the Old Executive Office Building construction; the Combined Federal Campaign; hiring and raises; mess privileges; creating a White House/EOP information systems working group; and various other administrative issues.

Hicks had been on the White House staff previously, a year in the White House Counsel's office and several years in Presidential Personnel. Hicks was, for a short time, an assistant to Secretary of the Treasury Donald Reagan and then returned to the White House with Regan when he became Chief of Staff in early 1985. His chronological file shows direct correspondence with Regan or his office.

The collection consists of a very few subject folders created from a 1985 miscellaneous folder; chronological files and telephone logs. Given the brevity of each of this material the Library has not created separate series within this collection.

It is possible we will add material to this collection after a full review of the Office of Administration office records is completed.

#### Box 1

Chron Files, Office of Administration – November 1985-May 1986

Chron Files, Office of Administration – June 1986

Chron File, White House – November 1985-July 1985

Chron File, White House – August 1985-11/10/1985

Chron File, White House – 11/11/1985-11/30/1985

Chron File, White House – December 1985

Chron File, White House – 01/01/1986-01/08/1986

Chron File, White House – 01/09/1986-01/15/1986

Chron File, White House – 01/16/1986-01/31/1986

Chron File, White House – 02/01/1986-02/19/1986

Chron File, White House – 02/20/1986-02/28/1986

Chron File, White House – 03/01/1986-03/20/1986

Chron File, White House – 03/21/1986-04/08/1986

Chron File, White House – 04/09/1986-04/23/1986

Chron File, White House – 04/24/1986-05/19/1986

Chron File, White House – 05/20/1986-06/08/1986

Chron File, White House – 06/09/1986-06/16/1986

[Clem Conger Letter]

[Congressman Shuster Request]

[Dennis Ross]

[Executive Clerk]

[Executive Residence Construction]

[Facility Requests]

[Mail/Electronic Mail]

[Memorandum of Understanding Edits]

[Office of Administration – Personnel Issues]

[Request for Organizational Chart]

[Rogers, Edward M., Jr.]

#### Box 2

[Secret Service]

[Security Checks – Volunteers]

[Video Expenditures]

[White House FY 1987 Budget Estimates]

Telephone Logs – November 1985 (1)(2)

Telephone Logs – December 1985 (1)(2)

Telephone Logs – January 1986

Telephone Logs – February 1986

Telephone Logs – March 1986