

## RUSSELL, HORACE L.: Files, 1981-1984 – REAGAN LIBRARY COLLECTIONS

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### **RUSSELL, HORACE L.: Files, 1981-1984**

Staff Member, Defense Policy Office, NSC, 1981-1984

Director of Defense Programs, Defense Programs and Arms Control Directorate, NSC, 1984

Horace Laverne Russell, an Air Force Brigadier General, served on special detail to the National Security Council staff starting in July 1980. At the change of administrations in 1981 his responsibilities included coordinating United States defense policy pertaining to force structure and projection, military readiness and sustainability and the defense budget in support of the President's overall national security policy. He also coordinated policy pertaining to industrial mobilization and emergency preparedness. From 1981-1984 he served as a staff member of the National Security Council Defense Policy Office. This office was later reorganized into the Defense Programs and Arms Control Directorate of the National Security Council.

Russell earned a B.S. M.E. in thermodynamics and machine design from Bradley University in 1958, M.S. A.E. in propulsion and dynamics from the Air Force Institute of Technology in 1965, and a PhD in fluid dynamics from Purdue University in 1971. He completed squadron officer school in 1963 at the Air Command and Staff College in 1972 and the Industrial College of the Armed Forces in 1979.

After completing the Air Force Reserve Office Training Corps program as a distinguished graduate, Russell was commissioned as a second lieutenant in June 1958 and assigned to the University of Wisconsin for training in meteorology. In 1959 he was assigned to Seymour Johnson Air Force Base, NC, as a base operations weather officer. In 1960 he became a weather officer at Headquarters 19<sup>th</sup> Air Force, also at Seymour Johnson. From July 1962 to December 1965 he was assigned to the 341<sup>st</sup> Strategic Missile Wing, Malmstrom Air Force Base, serving as an instructor and deputy Minuteman combat crew commander, then as a crew commander. Russell transferred to the Air Force Aero-Propulsion Laboratory at Wright-Patterson Air Force Base, Ohio, as a project engineer for advanced development of aircraft jet engines. In June 1973 he was assigned to Headquarters Air Force Systems Command, Andrews Air Force Base, MD, as program manager for energy conversion and mechanics. He then became chief of the Physical and Engineering Sciences Division.

He was assigned to the Air Force Office of Scientific Research, Bolling Air Force Base, DC, as deputy director for plans and operations from July 1975 through September 1976. In June 1977, he was assigned as study director for tactical command, control, and communications in the Office of the Assistant to the Chief of Staff for Studies and Analyses, Headquarters US Air Force, Washington, DC. In July 1978, he transferred to the Industrial College of the Armed Forces, Fort Lesley J. McNair, Washington, DC, as a faculty member and student. Russell served as chief, programming division, Office of the Deputy Chief of Staff for Research, Development and Acquisition, Air Force Headquarters, from June 1979-July 1980.

After leaving the National Security Council in July 1984, Brigadier General Russell became director for joint analysis for the Organization of the Joint Chiefs of Staff. In September 1986, Russell became deputy director for the national strategic target list in the Joint Strategic Target Planning Staff, Offutt Air Force Base, NE. Russell retired from the Air Force July 1, 1988. From 1989 to the present, Russell has been a faculty member of the Department of Mechanical Engineering at the University of Maryland, College Park.

The Horace Russell collection consists of memos, correspondence, cables, news clippings, issue papers, weekly reports, press releases, minutes, talking points, Q & As, speeches, notes, and reports on national security policy, military readiness and sustainability, industrial mobilization, Emergency Mobilization Preparedness Board, MX missile (later referred to as the Peacemaker missile), the Russell-Scowcroft Commission Mobilization, and emergency preparedness. There is some John Douglass' work product in the Russell collection, especially in the Chronological File in 1984, as it appears that Russell trained Douglass to take over his responsibilities upon his departure July 1984. Although there is some pre-1981 material in this collection, it consists of reference material that Russell used during his tenure in the Reagan administration and not his work product from the Carter administration. The Russell collection is arranged in two series: the Subject File, 1981-1984 and the Chronological File, January 1981-July 1984.

#### SERIES I: Subject File, 1981-1984 (5.5 l.ft., Boxes 1-15)

This series consists of memos, correspondence, reports, Q & As, notes, talking points, outlines, minutes, cables, news clippings, press releases, speeches, and issue papers on topics dealing with emergency preparedness, industrial mobilization, national security policy, defense issues, and the MX missile. Of particular note, there is a statement by President Ford which includes a copy of his handwriting. This item can be found in the MX June 1-7, 1982 folder. This series is arranged alphabetically by subject and then chronologically.

#### SERIES II: Chronological File, 1981-1984 (8 l.ft., Boxes 16-38)

The Chronological File consists of weekly reports, talking points, memos, outlines, minutes, correspondence, and issue papers re national security policy and defense issues. Some of John Douglass' work product can be found in the January-July 1984 chronological files as Russell trained Douglass to replace him. There is a log at the beginning of each month detailing the casefile log number, the casefile subject, who it was to, who signed, and NSC system number.

Originally, this series was arranged by the log number, which was roughly chronological, however, the arrangement has been changed to strictly chronological.

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Chron 04/07/1982  
Chron 04/08/1982-04/09/1982  
Chron 04/10/1982-04/12/1982  
Chron 04/13/1982-04/15/1982  
Chron 04/16/1982  
Chron 04/19/1982  
Chron 04/21/1982-04/22/1982  
Chron 04/23/1982-04/27/1982  
Chron 04/28/1982 (1)(2)  
Chron 04/29/1982-04/30/1982  
Chron 05/03/1982-05/04/1982  
Chron 05/05/1982-05/06/1982  
Chron 05/07/1982  
Chron 05/09/1982  
Chron 05/11/1982  
Chron 05/12/1982-05/14/1982

Box 26

Chron 05/17/1982 (1)(2)  
Chron 05/18/1982-05/19/1982  
Chron 05/20/1982  
Chron 05/21/1982  
Chron 05/24/1982 (1)(2)  
Chron 05/25/1982-05/28/1982  
Chron 06/01/1982-06/04/1982  
Chron 06/07/1982-06/09/1982  
Chron 06/11/1982 (1)(2)  
Chron 06/14/1982 (1)(2)

Chron 06/15/1982-06/16/1982  
Chron 06/17/1982

Box 27

Chron 06/18/1982-06/21/1982  
Chron 06/22/1982  
Chron 06/23/1982-06/25/1982  
Chron 06/28/1982  
Chron 06/29/1982  
Chron 07/02/1982-07/08/1982  
Chron 07/09/1982  
Chron 07/12/1982-07/13/1982  
Chron 07/14/1982-07/16/1982  
Chron 07/19/1982  
Chron 07/20/1982 (1)(2)  
Chron 07/21/1982  
Chron 07/22/1982  
Chron 07/23/1982  
Chron 07/26/1982-07/30/1982  
Chron 08/02/1982-08/05/1982  
Chron 08/06/1982

Box 28

Chron 08/10/1982-08/13/1982  
Chron 08/16/1982  
Chron 08/17/1982-08/18/1982  
Chron 08/19/1982 (1)(2)  
Chron 08/20/1982-08/25/1982  
Chron 08/27/1982-08/31/1982  
Chron 09/01/1982  
Chron 09/02/1982-09/07/1982  
Chron 09/08/1982-09/10/1982  
Chron 09/13/1982  
Chron 09/14/1982-09/17/1982  
Chron 09/20/1982  
Chron 09/21/1982-09/22/1982  
Chron 09/23/1982-09/30/1982  
Chron 10/01/1982-10/04/1982

Box 29

Chron 10/05/1982-10/07/1982  
Chron 10/08/1982-10/13/1982  
Chron 10/14/1982-10/15/1982  
Chron 10/18/1982-10/22/1982  
Chron 10/25/1982  
Chron 10/26/1982

Chron 10/27/1982  
Chron 10/28/1982-10/30/1982  
Chron 11/01/1982-11/02/1982  
Chron 11/03/1982  
Chron 11/04/1982 (1)(2)  
Chron 11/05/1982-11/08/1982  
Chron 11/09/1982  
Chron 11/10/1982-11/15/1982

Box 30

Chron 11/16/1982  
Chron 11/17/1982-11/22/1982  
Chron 11/23/1982-11/30/1982  
Chron 12/02/1982-12/04/1982  
Chron 12/06/1982  
Chron 12/07/1982  
Chron 12/08/1982-12/18/1982  
Chron 12/20/1982-12/21/1982  
**Chron 12/22/1982**  
Chron 12/23/1982-12/30/1982  
Chron 01/03/1983-01/07/1983  
Chron 01/08/1983-01/10/1983  
Chron 01/11/1983  
Chron 01/12/1983 (1)(2)

Box 31

Chron 01/13/1983  
Chron 01/14/1983 (1)(2)  
Chron 01/17/1983  
Chron 01/18/1983 (1)-(3)  
Chron 01/20/1983 (Legal-sized, See Box 38)  
Chron 01/21/1983-01/29/1983  
Chron 02/01/1983-02/03/1983  
Chron 02/04/1983-02/07/1983  
Chron 02/08/1983-02/09/1983  
Chron 02/10/1983-02/15/1983  
Chron 02/16/1983-02/18/1983  
Chron 02/22/1983  
Chron 02/23/1983 (1)(2)  
Chron 02/25/1983-02/28/1983  
Chron 03/01/1983  
Chron 03/02/1983-03/03/1983

Box 32

Chron 03/04/1983 (1)(2)  
Chron 03/05/1983-03/07/1983

Chron 03/08/1983-03/14/1983  
Chron 03/15/1983-03/16/1983  
Chron 03/18/1983-03/31/1983  
Chron 04/01/1983-04/04/1983  
Chron 04/06/1983  
Chron 04/07/1983 (1)(2)  
Chron 04/08/1983-04/11/1983  
Chron 04/12/1983  
Chron 04/13/1983-04/14/1983  
Chron 04/15/1983  
Chron 04/16/1983  
Chron 04/18/1983-04/19/1983

Box 33

Chron 04/20/1983  
Chron 04/21/1983-04/26/1983  
Chron 04/27/1983 (1)(2)  
Chron 04/28/1983-04/29/1983  
Chron 05/04/1983-05/06/1983  
Chron 05/09/1983  
Chron 05/10/1983  
Chron 05/11/1983  
Chron 05/12/1983-05/13/1983  
Chron 05/16/1983  
Chron 05/17/1983  
Chron 05/18/1983  
Chron 05/19/1983-05/24/1983  
Chron 05/25/1983  
Chron 05/26/1983  
Chron 05/27/1983-05/28/1983  
Chron 06/01/1983  
Chron 06/02/1983-06/08/1983  
Chron 06/09/1983

Box 34

Chron 06/10/1983-06/15/1983  
Chron 06/16/1983-06/17/1983  
Chron 06/21/1983-06/24/1983  
Chron 06/27/1983-06/29/1983  
Chron 07/02/1983-07/11/1983  
Chron 07/12/1983-07/18/1983  
Chron 07/19/1983-07/20/1983  
Chron 07/21/1983  
Chron 07/22/1983-07/29/1983  
Chron 08/01/1983  
Chron 08/02/1983 (1)(2)

Chron 08/06/1983-08/08/1983  
Chron 08/09/1983-08/13/1983  
Chron 08/15/1983-08/31/1983  
Chron 09/01/1983 (1)(2)  
Chron 09/02/1983-09/08/1983  
Chron 09/09/1983-09/13/1983

Box 35

Chron 09/14/1983  
Chron 09/15/1983-09/23/1983  
Chron 09/26/1983-09/30/1983  
Chron 10/03/1983-10/12/1983  
Chron 10/13/1983-10/19/1983  
Chron 10/20/1983-10/24/1983  
Chron 10/25/1983-10/28/1983  
Chron 11/01/1983-11/02/1983  
Chron 11/07/1983-11/10/1983  
Chron 11/14/1983-11/16/1983  
Chron 11/18/1983-11/28/1983  
Chron 11/29/1983 (1)(2)  
Chron 11/30/1983  
Chron 12/09/1983-12/10/1983  
Chron 12/13/1983  
Chron 12/15/1983  
Chron 12/16/1983-12/22/1983

Box 36

Chron 01/03/1984-01/08/1984  
Chron 01/09/1984  
Chron 01/10/1984  
Chron 01/16/1984 (1)(2)  
Chron 01/17/1984  
Chron 01/18/1984-01/20/1984  
Chron 01/23/1984-01/31/1984  
Chron 02/02/1984-02/07/1984  
Chron 02/08/1984-02/21/1984  
Chron 02/22/1984-02/24/1984  
Chron 02/25/1984-02/28/1984  
Chron 03/01/1984-03/05/1984  
Chron 03/06/1984  
Chron 03/08/1984  
Chron 03/13/1984  
Chron 03/22/1984-03/24/1984  
Chron 03/27/1984-03/30/1984  
Chron 04/02/1984-04/12/1984  
Chron 04/13/1984-04/17/1984

Box 37

Chron 04/19/1984  
Chron 04/23/1984-04/30/1984  
Chron 05/07/1984-05/09/1984  
Chron 05/12/1984  
Chron 05/14/1984-05/16/1984  
Chron 05/18/1984-05/24/1984  
Chron 05/26/1984-05/30/1984  
Chron 06/01/1984-06/06/1984  
Chron 06/07/1984-06/12/1984  
Chron 06/13/1984-06/14/1984  
Chron 06/15/1984-06/19/1984  
Chron 06/21/1984-06/29/1984  
Chron 07/02/1984-07/03/1984  
Chron 07/06/1984-07/10/1984  
Chron 07/11/1984-07/13/1984  
Chron 07/17/1984-07/25/1984  
Chron 07/26/1984-07/31/1984

Box 38 (Legal-size)

Chron 03/05/1981 (3)  
Chron 01/20/1983